

**Museums Aotearoa Te Tari O Nga Whare Taonga  
O Te Motu**

**The Museums of New Zealand Incorporated**



**Performance Report**

**For the year ended 31 December 2015**

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu**  
**The Museums of New Zealand Incorporated**  
**Contents**  
**For the year ended 31 December 2015**

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## **Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu The Museums of New Zealand Incorporated**

### **Entity Information**

**For the year ended 31 December 2015**

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#### **Legal Name of Entity**

Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu The Museums of New Zealand Incorporated, ("Museums Aotearoa").

#### **Type of Entity and Legal Basis**

Museums Aotearoa is an Incorporated Society registered under the Incorporated Societies Act 1908.

#### **Registration Number with the DIA charities**

CC32927

#### **Museums Aotearoa Purpose / Mission**

##### *Objects:*

The objects of Museums Aotearoa are to do any and all things as are conducive or likely to promote and foster, the development of Museums as essential resources, for the collection, care, development, dissemination and interpretation of the natural and cultural heritage of Aotearoa/New Zealand, in a manner which respects and promotes the dual heritage of the partners of Te Tiriti o Waitangi (the Treaty of Waitangi).

##### *Mission Statement*

To nurture excellence in museums and galleries through advocacy and service, to extend manaakitanga and community value.

#### **Entity Structure**

Museums Aotearoa is an incorporated society focused on supporting the public museums and galleries and those who work with them in Aotearoa New Zealand.

Museums Aotearoa is governed by a Board comprising a minimum of six individuals elected by members according to the Rules. The members of the Board are as follows:

- Three members elected by Museum Members - Courtney Johnston, Cam McCracken, Rhonda Paku
- Three members elected by Individual Members, one of whom is a Kaitiaki nominee - Roy Clare, Ian Griffin, Tryphena Cracknell (Kaitiaki)
- One additional member coopted by the Board from the Emerging Museum Professionals group - Daniel Stirland

The Board meets quarterly.

The Board employs an Executive Director, who is responsible for the day to day running of the organisation, including employment of additional staff. Current staffing is two permanent employees (including the Executive Director) and occasional casual/part-time staff engaged for specific projects. Total staffing is approximately 2.2 FTE per year.

Museums Aotearoa is structured in order to support its key strategic objectives as follows:

Strategy 1: Nurture excellence by supporting knowledge development amongst museum staff in Aotearoa New Zealand - through leadership development, advancing sector training, and developing a mentoring programme.

Strategy 2: Advocate to enhance the profile, credibility and future growth of museums in Aotearoa New Zealand - through increasing dialogue with central government politicians and officials, and with member museums and local government to assist with sector credibility. Committing to developing an effective working relationship with Te Papa, and adding to the evidence base for museum sector advocacy.

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
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**Entity Information**

**For the year ended 31 December 2015**

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Strategy 3: Through manaakitanga ensure the member experience reflects Museums Aotearoa's vision - through enhancing engagement with individual members through institutional members, establishing a network events programme, and developing processes to measure and report on member experience.

Strategy 4: He Korahi Maori - through developing and modeling appropriate use of te reo and tikanga in all areas of Museums Aotearoa activity.

Strategy 5: Ensure organisational sustainability - through enhancing good governance, enhancing and diversifying revenue sources, building collaborative partnerships that benefit the sector, and ensuring organisational sustainability.

**Main Sources of the Entity's Cash and Resources**

Museums Aotearoa's primary source of funding is through membership fees.

Additional sources of funding include:

- Annual conference
- Services to members such as publications and advertising sector vacancies
- Grants for specific projects

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
The Museums of New Zealand Incorporated  
Statement of Service Performance  
For the year ended 31 December 2015**

**Description of the Entity's Outcomes**

Key strategic objectives and outcomes of Museums Aotearoa aims to achieve, influence and deliver include:

**Strategy 1:**

***Nurture excellence by supporting knowledge development amongst museum staff in Aotearoa New Zealand***

Leadership development:	provided professional development opportunities through annual conference and one on one support.
Advance sector training:	members and staff took part in advisory groups and strategic consultation with ServiceIQ ITO; university providers of museum studies and other relevant programmes; and undertook ongoing liaison with Te Papa's National Services Te Paerangi.
Develop a mentoring programme:	surveyed members, analysed needs, and established a pilot mentoring programme in the Auckland region for 2016.

**Strategy 2:**

***Advocate to enhance the profile, credibility and future growth of museums in Aotearoa New Zealand***

Dialogue with central government politicians and officials:	held regular meetings with MCH and other government agencies; contributed to MCH Advisory Group working on museum sector policy development; Minister for Arts, Culture & Heritage spoke at May 2015 annual conference.
Dialogue with member museums and local government to assist with sector credibility:	held national series of five workshops in August 2015 in collaboration with Te Papa to seek members' input into ways of enhancing sector engagement.
Work effectively with Te Papa:	agreed to engage in information-sharing and joint planning processes for 2016.
Add to the evidence base for museum sector advocacy:	ran annual National Visitor Survey; applied grant from MCH for analysis of sector statistics data; began new project with LGNZ to quantify and express value of museums and cultural institutions.

**Strategy 3:**

***Through manaakitanga ensure the member experience reflects Museums Aotearoa's vision***

Active engagement with individual and institutional members:	fortnightly e-News&Notices; <i>MAQuarterly</i> newsletter printed and mailed out four times per year; annual <i>Directory of Museums &amp; Galleries</i> online and hard copy to all members; support of special interest groups (Emerging Museum Professionals, Touring Exhibitions Network, Educators, Kaitiaki Maori etc).
Provide a networking events programme:	Eight regional members' meetings in 2015, each with a Code of Ethics workshop; five sector engagement workshops co-hosted with Te Papa; two national hui with Kaitiaki Maori working in museums.
Measure and report on member experience	gathered feedback on print and electronic communications; members contributed articles to print publications; membership numbers increased.

*This Statement is to be read in conjunction with the Accounting Policies and Notes to the Performance Report on pages 8 - 14*

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**Strategy 4:  
*He Korahi Maori***

Model appropriate use of te reo and tikanga in all areas of Museums Aotearoa activity:	increased use of te reo in all communications.
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**Strategy 5:  
*Ensure organisational sustainability***

Ensure good governance:	all aspects of Museums Aotearoa operations are carried out in accordance with the Constitution; statutory reporting completed (eg. annual audit, annual Charities return).
Enhance and diversify revenue sources:	revenue in addition to membership fees derived from grants, sponsorship and services.
Build collaborative partnerships that benefit the sector:	increased active engagement with Ministry for Culture & Heritage through Advisory Group role; Local Government NZ joint evidence project; improved working partnerships with Te Papa.
Ensure organisational sustainability:	financial tracking against budget monitored throughout the year; active Board succession planning; full disclosure to members.

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
The Museums of New Zealand Incorporated  
Statement of Financial Performance  
For the year ended 31 December 2015**

	Note	Actual this year \$	Actual last year \$
<b>Revenue</b>	<b>1</b>		
Donations, fundraising and other similar revenue		15,165	-
Fees, subscriptions, and other revenue from members		414,105	356,239
Revenue from providing goods or services		7,554	4,911
Interest, dividends, and other investment revenue		11,497	11,101
Other revenue		-	834
<b>Total Revenue</b>		<b>448,321</b>	<b>373,085</b>
<b>Expenses</b>	<b>2</b>		
Provision of goods or services		245,305	165,978
Grants and donations		861	4,000
Volunteer and employee related costs		140,303	152,051
Other expenses		17,555	10,482
<b>Total Expenses</b>		<b>404,024</b>	<b>332,511</b>
<b>Surplus for the year</b>		<b>44,297</b>	<b>40,574</b>

*This Statement is to be read in conjunction with the Accounting Policies and Notes to the Performance Report on pages 8 - 14*

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
The Museums of New Zealand Incorporated  
Statement of Financial Position  
As at 31 December 2015**

	Note	Actual this year \$	Actual last year \$
<b>Assets</b>	<b>3</b>		
<b>Current Assets</b>			
Bank and Cash		221,667	194,434
Bank Term Deposits over 90 days		185,397	179,435
Bank Trust and Special Fund Accounts		90,453	88,198
Debtors and Prepayments		239,185	211,675
Other current assets		2,494	1,711
<b>Total Current Assets</b>		<b>739,196</b>	<b>675,453</b>
<b>Non-current Assets</b>			
Property, Plant & Equipment	4	2,730	5,093
<b>Total Non-current Assets</b>		<b>2,730</b>	<b>5,093</b>
<b>Total Assets</b>		<b>741,926</b>	<b>680,546</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>	<b>5</b>		
Creditors and Accruals		75,430	51,984
Employee Entitlements		16,768	18,488
Income in Advance		247,485	237,796
Unused Donations and Grants with Conditions		7,031	21,363
<b>Total Current Liabilities</b>		<b>346,714</b>	<b>329,631</b>
<b>Total Liabilities</b>		<b>346,714</b>	<b>329,631</b>
<b>Net Assets</b>		<b>395,212</b>	<b>350,915</b>
<b>Accumulated Funds</b>	<b>6</b>		
Accumulated Surpluses		304,759	262,717
Reserves		90,453	88,198
<b>Total Accumulated Funds</b>		<b>395,212</b>	<b>350,915</b>

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Chairperson

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Date

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Board Member

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Date

*This Statement is to be read in conjunction with the Accounting Policies and Notes to the Performance Report on pages 8 - 14*



**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
The Museums of New Zealand Incorporated  
Statement of Cash Flows  
For the year ended 31 December 2015**

	Actual this year \$	Actual last year \$
<b>Cash Flows from Operating Activities</b>		
<b><i>Cash was received from:</i></b>		
Donations, fundraising and other similar revenue	15,165	-
Fees, subscriptions, and other revenue from members	427,439	364,239
Revenue from providing goods or services	7,554	4,911
Interest, dividends, and other investment revenue	2,495	2,250
Other revenue	-	834
Net GST paid	31,425	35,635
<b><i>Cash was applied to:</i></b>		
Payments to suppliers and employees	376,624	317,612
Donations or grants paid	15,192	12,867
<b>Net Cash Flows from Operating Activities</b>	<b>29,412</b>	<b>6,120</b>
<b>Cash Flows from Investing and Financing Activities</b>		
<b><i>Cash was received from:</i></b>		
Interest on term deposits and special funds over 90 days	8,218	8,433
<b><i>Cash was applied to:</i></b>		
Purchase of fixed assets	2,180	-
<b>Net Cash Flows from Investing and Financing Activities</b>	<b>6,038</b>	<b>8,433</b>
<b>Net Increase in Cash</b>	<b>35,450</b>	<b>14,553</b>
<b>Opening Cash</b>	<b>462,067</b>	<b>447,514</b>
<b>Closing Cash</b>	<b>497,517</b>	<b>462,067</b>
<b>This is represented by:</b>		
<b>Bank and Cash</b>	<b>221,667</b>	<b>194,434</b>
<b>Bank Term Deposits</b>	<b>185,397</b>	<b>179,435</b>
<b>Bank Trust and Special funds</b>	<b>90,453</b>	<b>88,198</b>
	<b>497,517</b>	<b>462,067</b>

*This Statement is to be read in conjunction with the Accounting Policies and Notes to the Performance Report on pages 8 - 14*

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**The Museums of New Zealand Incorporated**  
**Statement of Accounting Policies**  
**For the year ended 31 December 2015**

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**Basis of preparation**

Museums Aotearoa has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Reporting Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000 for the last two annual reporting periods. This is the first year of adoption in light of the requirements of the Charities Act 2005. Museums Aotearoa previously followed NZ GAAP. The comparative figures have been restated. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that Museums Aotearoa will continue to operate as a going concern in the foreseeable future.

**Revenue**

Revenue is accounted for as follows:

***Membership income***

Membership fees received in exchange for access to member's facilities are initially recorded as income in advance and recognised in revenue in the applicable financial reporting period.

***AGM and Conference fees***

AGM and Conference fees are recorded as revenue when cash is received.

***Event income***

Entrance fees for functions and events are recorded as revenue when the function or event takes place.

***Donations***

Donations are accounted for depending on whether they have been provided with a "use or return" condition attached or not. Where no use or return conditions are attached to the donation, revenue is recorded as income when the cash is received. Where donations include a use or return condition, the donation is initially recorded as a liability on receipt. The donation is subsequently recognised within the Statement of Financial Performance as the performance conditions are met.

Donated goods or services (other than donated assets) are not recognised.

Where significant donated assets are received with useful lives of 12 months or more, and the fair value of the asset is readily obtainable, the donation is recorded at the value of the asset obtained. Where the fair value of the asset is not readily obtainable, the donation is not recorded. Donated assets with useful lives less than 12 months are not recorded.

***Grants***

Grant income is accounted for depending on whether or not it has a "use or return" condition attached. Where no use or return conditions are attached, the revenue is recorded as income when the cash is received. Where income includes a use or return condition, it is initially recorded as a liability on receipt. The income is then subsequently recognised within the Statement of Financial Performance as the performance conditions are met.

***Interest income***

Interest income is recognised on an accruals basis.

***Other income***

All other income is accounted for on an accruals basis and accounted for in accordance with the substance of the transaction.

**Income Tax**

Museums Aotearoa is registered as a charitable entity under the Charities Act 2005, and accordingly is not subject to income tax.

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**Bank Accounts and Cash**

Bank and Cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

**Goods and Services Tax (GST)**

All amounts are recorded exclusive of GST, except for Debtors and Creditors which are stated inclusive of GST.

**Debtors**

Debtors are carried at estimated realisable value after providing against debts where collection is doubtful.

**Property, Plant and Equipment**

Property, Plant and Equipment are shown at cost less any accumulated depreciation and impairment losses.

***Depreciation***

Depreciation is provided on a straight-line basis on all property, plant and equipment, at rates that will write off the cost of the assets to their estimated residual values over their useful lives. The depreciation rates and useful lives associated with major classes of assets have been estimated as follows:

- Computers (including software)                      3 years

**Employee Costs**

Employee entitlements are measured at undiscounted nominal values based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned but not taken at balance date.

**Changes in Accounting Policies**

There have been no changes in accounting policies during the annual reporting period (last year - nil), other than as noted above.

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**For the year ended 31 December 2015**

<b>1. Analysis of Revenue</b>	<b>This year</b>	<b>Last year</b>
	<b>\$</b>	<b>\$</b>
<b>Donations, fundraising and other similar revenue</b>		
Kaitiaki Income	6,470	-
Statistics Project	8,695	-
<b>Total</b>	<b>15,165</b>	<b>-</b>
<b>Fees, subscriptions, and other revenue from members</b>		
External Information Service	29,580	27,682
Membership fees - Associates	11,698	11,311
Membership fees - Individuals	7,109	7,447
Membership fees - Museums	230,253	219,415
Museums Aotearoa Awards	20,478	13,566
Museum Aotearoa Registrations	99,003	68,334
Publications - Directory	15,984	8,484
<b>Total</b>	<b>414,105</b>	<b>356,239</b>
<b>Revenue from providing goods or services</b>		
External Information Service	2,226	2,084
Publications - Directory	5,328	2,827
<b>Total</b>	<b>7,554</b>	<b>4,911</b>
<b>Interest, dividends, and other investment revenue</b>		
Interest	11,497	11,101
<b>Total</b>	<b>11,497</b>	<b>11,101</b>
<b>Other revenue</b>		
Sundry	-	834
<b>Total</b>	<b>-</b>	<b>834</b>

<b>2. Analysis of Expenses</b>	<b>This year</b>	<b>Last year</b>
	<b>\$</b>	<b>\$</b>
<b>Provision of goods or services</b>		
Accounting Services	11,384	8,915
AGM and conference	79,965	50,336
Bank Fees	2,052	1,733
Board Meeting Costs	639	1,474
Cleaning	424	454
Directory	28,254	17,986
Electricity	2,928	-
Insurance	1,252	1,257
Internet / Email / Website	20,374	6,275
IT Equipment	844	383
Kaitiaki Expenses	6,417	854
Media Services	12,900	13,211
Museums Aotearoa Awards	28,885	16,337
Museums Aotearoa Newsletter	3,196	2,445
Museums Cards and Certificates	579	710
Office Rent	9,060	9,060
Photocopying/Printing/Stationery	1,523	3,275
Postage and Courier	7,261	6,264
Project Expenses	-	826
Statistics Project	8,696	5,710
Sundry	2,346	1,964
Telephone/Tolls/Fax	1,832	2,382
Travel	10,273	6,989
Workshops	4,221	7,138
<b>Total</b>	<b>245,305</b>	<b>165,978</b>

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**Notes to the Performance Report**

**For the year ended 31 December 2015**

<b>2. Analysis of Expenses (cont'd)</b>	This year \$	Last year \$
<b>Grants and donations</b>		
Sponsorship	861	-
Mina McKenzie Scholarship	-	4,000
<b>Total</b>	<b>861</b>	<b>4,000</b>

<b>Volunteer and employee related costs</b>		
ACC Levies	473	492
Kiwisaver - Museums Aotearoa	5,493	5,310
Salaries	134,337	146,249
<b>Total</b>	<b>140,303</b>	<b>152,051</b>

<b>Other expenses</b>		
Audit Fees	7,173	5,118
Bad Debts	543	-
Consultancy Services	3,623	-
Depreciation	4,543	3,880
Interest and Penalties	219	15
Subscriptions	1,454	1,469
<b>Total</b>	<b>17,555</b>	<b>10,482</b>

<b>3. Analysis of Assets</b>	This year \$	Last year \$
<b>Bank and Cash</b>		
BNZ current account	159,076	133,810
BNZ term investments (90 days and less)	62,541	60,464
Petty cash	50	160
	<b>221,667</b>	<b>194,434</b>

<b>Bank Term Investments</b>		
BNZ term investments (90 days or more)	185,397	179,435
	<b>185,397</b>	<b>179,435</b>

<b>Bank Trust and Special Funds accounts</b>		
BNZ - Mina McKenzie Special Funds	55,444	54,062
BNZ - Kaitiaki Maori Special Funds	17,436	17,001
BNZ - Museum Standards Special Funds	17,573	17,135
<b>Total</b>	<b>90,453</b>	<b>88,198</b>

Monies held in Trust and Special Funds accounts are not available for the general operating costs of Museums Aotearoa, but are held in separate accounts to be used on specific projects in subsequent reporting years.

	This year \$	Last year \$
<b>Debtors and prepayments</b>		
Membership - Prepaid for 2016	235,085	204,895
Prepaid Expenses for 2016 - Conference and AGM	3,196	3,780
Sundry Receivables	904	3,000
<b>Total</b>	<b>239,185</b>	<b>211,675</b>

<b>Other current assets</b>		
Interest accrued	2,494	1,711
<b>Total</b>	<b>2,494</b>	<b>1,711</b>

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**4. Property, Plant and Equipment**

**This year**

<b>Asset</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales/ Disposals</b>	<b>Current year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Computers (including software)	5,093	2,180	-	4,543	2,730
<b>Total</b>	<b>5,093</b>	<b>2,180</b>	<b>-</b>	<b>4,543</b>	<b>2,730</b>

**Last year**

<b>Asset</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales/ Disposals</b>	<b>Current year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Computers (including software)	8,973	-	-	3,880	5,093
<b>Total</b>	<b>8,973</b>	<b>-</b>	<b>-</b>	<b>3,880</b>	<b>5,093</b>

**5. Analysis of Liabilities**

	<b>This year</b>	<b>Last year</b>
	<b>\$</b>	<b>\$</b>
<b>Creditors and Accruals</b>		
Accrued Audit Fee	7,000	4,950
Accruals	2,819	-
GST	33,151	33,198
Trade Creditors	32,460	13,836
<b>Total</b>	<b>75,430</b>	<b>51,984</b>
<b>Employee Entitlements</b>		
Annual Leave	8,899	11,177
Salary accrual	4,384	3,783
PAYE	2,397	2,472
Kiwisaver	838	701
Student Loan	250	355
<b>Total</b>	<b>16,768</b>	<b>18,488</b>
<b>Income in Advance</b>		
Membership - Prepaid for 2016 - Associates	12,547	11,719
Membership - Prepaid for 2016 - Individuals	2,522	174
Membership - Prepaid for 2016 - Museums	232,416	225,903
<b>Total</b>	<b>247,485</b>	<b>237,796</b>
<b>Unused Donations and Grants with Conditions</b>		
Asia 2000 Grant	7,031	12,032
CCCRC	-	9,331
<b>Total</b>	<b>7,031</b>	<b>21,363</b>

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu**  
**The Museums of New Zealand Incorporated**  
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**6. Accumulated Funds**

**This year**

	Capital Contributed by Members	Accumulated Surpluses or Deficits	Reserves	Total
<b>Opening Balance</b>	-	262,717	88,198	350,915
Surplus/(Deficit)	-	44,297	-	44,297
Transfer to/(from) Reserves	-	(2,255)	2,255	-
<b>Closing Balance</b>	-	304,759	90,453	395,212

**Last year**

	Capital Contributed by Members	Accumulated Surpluses or Deficits	Reserves	Total
Opening Balance	-	220,722	89,619	310,341
Surplus/(Deficit)	-	40,574		40,574
Transfer to/(from) Reserves	-	1,421	(1,421)	-
Closing Balance	-	262,717	88,198	350,915

**Reserves**

**This year**

**Last year**

\$

\$

**This year**

	Mina McKenzie Scholarship Fund	Kaitiaki Maori	Museums Standards	Total
	\$	\$	\$	\$
<b>Opening Balance</b>	54,062	17,001	17,135	88,198
Transfers to/(from) Reserves	1,383	435	437	2,255
<b>Closing Balance</b>	55,445	17,436	17,572	90,453

**Last year**

	Mina McKenzie Scholarship Fund	Kaitiaki Maori	Museums Standards	Total
	\$	\$	\$	\$
Opening Balance	56,463	16,513	16,643	89,619
Transfers to/(from) Reserves	(2,401)	488	492	(1,421)
Closing Balance	54,062	17,001	17,135	88,198

**Reserves**

***Mina McKenzie Scholarship Fund***

These funds are held in reserve with income generated applied to the Mina McKenzie scholarship. This scholarship is offered on an occasional basis from a fund established in memory of the late Mina McKenzie. The fund provides assistance to enable museum works to undertake education, training or development that will directly benefit their museum career. Applications can be made by individual members of Museums Aotearoa or staff of member institutions.

**Museums Aotearoa Te Tari O Nga Whare Taonga O Te Motu  
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**Notes to the Performance Report**

**For the year ended 31 December 2015**

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***Kaitiaki Maori***

These funds are held in reserve and applied to the activities of Kahui Kaitiaki as required. Kahui Kaitiaki brings together Maori staff working in Aotearoa's museums and galleries. Through this network they are able to make connections, share their stories and research and collaborate to find better ways to promote and support the relationships between Maori people and taonga tuku iho and mahi toi. Kahui Kaitiaki operates with support from Museums Aotearoa and gets together twice annually - in April/May at the Museums Aotearoa Conference, and again in October/November in marae-based wananga.

***Museum Standards***

This reserve was established from residual funds from MAANZ in 1998, at the time it merged with MDF to become MAANZ. The funds are to be used to support the development and support of sector-led museum standards.

**7. Commitments and Contingencies**

**Commitments**

There are no commitments as at balance date (Last year - nil).

**Contingencies**

There are no contingent liabilities or guarantees as at balance date (Last year - nil).

**8. Related Party Transactions**

**Description of related party relationship**

Museums Aotearoa's board members are associated with Museums, which are members of Museums Aotearoa, through the annual membership.

Board members are:

**This year**

Roy Clare (Chair) -  
Director, Auckland War Memorial Museum

Tryphena Cracknell (Board Member) -  
Kaitiaki Taonga Maori, MTG Hawkes Bay

Rhonda Paku (Board Member) -  
Senior Curator, Matauranga Maori, Te Papa

Brett Mason (Board Member)  
Director, Museums Wellington

Ian Griffin (Board Member) -  
Director, Otago Museum

Courtney Johnston (Board Member) -  
Director, The Dowse Art Museum

Manu Kawana (Board Member) -  
Independent

Cam McCracken (Board Member) -  
Director, Dunedin Public Art Gallery (from Sep 14)

Dan Stirland (Board Member) -  
Registrar, Canterbury Museum

**Last year**

Therese Angela (Chair) -  
Director of Air Force Museum

Tryphena Cracknell (Board Member) -  
Kaitiaki Taonga Maori

Rhonda Paku (Board Member) -  
Senior Curator, Matauranga Maori, Te Papa

Brett Mason (Board Member) -  
Director, Museums Wellington

Erin Flanigan (Board Member) -  
Educator, Puke Ariki

Roy Clare (Board Member) -  
Director, Auckland War Memorial Museum

Eric Dorfman (Board Member) -  
Director, Whanganui Regional Museum (Jan - Sep 14)

Cam McCracken (Board Member) -  
Director, Dunedin Public Art Gallery (from Sep 14)

Transactions between associated Museums include membership fees and conference attendance fees. The amounts for this year and last year are not material.

**9. Events After the Reporting Date**

There were no events that have occurred after the reporting date that would have a material impact on the performance report. (Last year - nil).